

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

FINANCIAL STATEMENTS

March 31, 2025

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

FINANCIAL STATEMENTS

March 31, 2025

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SCHEDULES OF OPERATIONS AND EQUITY BY PROGRAM, continued

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INDEPENDENT AUDITORS' REPORT

To the Members of
Hailika'as Heiltsuk Health Centre Society

Opinion

We have audited the financial statements of Hailika'as Heiltsuk Health Centre Society (the "Society"), which comprise the statement of financial position as at March 31, 2025, and the statements of operations and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2025, and the results of its operations, its changes in its net debt, and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the basic financial statements of Society taken as a whole. The supplementary information included on the schedules on pages 12 - 34 is presented for the purposes of additional analysis and is not a required part of the basic financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

INDEPENDENT AUDITORS' REPORT, continued

- ◆ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ◆ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- ◆ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ◆ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- ◆ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act of British Columbia, we report that, in our opinion, the accounting principles used in preparing and presenting the society's financial statements are in accordance with Canadian accounting standards for not-for-profit organizations and have been applied on a consistent basis.

A handwritten signature in black ink that reads "Reid Hurst Nagy Inc." in a cursive script.

REID HURST NAGY INC.
CHARTERED PROFESSIONAL ACCOUNTANTS

RICHMOND, B.C.
FEBRUARY 26, 2026

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

STATEMENT OF FINANCIAL POSITION As at March 31, 2025

	2025	2024
ASSETS		
Current		
Cash	\$ 879,670	\$ 775,125
Accounts receivable	1,261	637,359
Prepaid expenses	44,548	124,259
Investment (Note 5)	445,145	732,650
	1,370,624	2,269,393
Tangible Capital Assets (Note 6)	3,281,061	2,976,525
	\$ 4,651,685	\$ 5,245,918
LIABILITIES		
Current		
Accounts payable	\$ 637,887	\$ 235,082
Wages Payable	312,955	312,256
Deferred revenue (Note 7)	2,167,828	2,114,249
Due to Heiltsuk Indian Band (Note 8)	288,083	89,633
Damage deposits payable and rent paid in advance	2,970	2,970
	3,409,723	2,754,190
FUND BALANCES		
ACCUMULATED SURPLUS	1,241,962	2,491,728
	\$ 4,651,685	\$ 5,245,918

APPROVED ON BEHALF OF THE HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

_____, Director

_____, Director

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

SUMMARY STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 6,693,786	\$ 7,482,165	\$ 9,228,787
Vancouver Coastal Health	-	-	276,235
Province of BC	124,871	128,881	130,745
Other revenue	25,000	249,122	72,529
Interest	-	22,388	47,324
Rental	23,400	25,578	38,197
Administration fee	301,959	-	-
Transfer from/(to) deferred revenue	-	(53,579)	(552,835)
	7,169,016	7,854,555	9,240,982
EXPENSES			
Discretionary Funds	4,647,842	4,520,146	4,741,580
Targeted Funds	4,492,415	5,564,544	5,112,943
Capital Fund	-	232,033	210,812
	9,140,257	10,316,723	10,065,335
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	(1,971,244)	(2,462,168)	(824,353)
OTHER			
First Nations Health Authority Reimbursements	-	1,204,402	-
Gain (loss) on disposal of capital assets	-	8,000	-
	-	1,212,402	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(1,971,244)	(1,249,766)	(824,353)
EQUITY AT BEGINNING OF YEAR	-	2,491,728	3,316,081
EQUITY AT END OF YEAR	\$ (1,971,244)	\$ 1,241,962	\$ 2,491,728

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

STATEMENT OF CASH FLOWS

For the year ended March 31, 2025

	2025	2024
OPERATING ACTIVITIES		
DEFICIENCY OF REVENUE OVER EXPENSES	\$ (1,249,766)	\$ (824,353)
Items not affecting cash		
Gain on tangible capital asset disposal	8,000	-
Depreciation	232,033	210,812
	(1,009,733)	(613,541)
Change in non-cash operating working capital		
Accounts receivable	636,098	(578,780)
Prepaid expenses	79,711	(43,085)
Accounts payable	402,804	51,173
Wages Payable	699	(33,803)
Deferred revenue	53,579	552,836
	163,158	(665,200)
FINANCING ACTIVITIES		
Redemption of investments	287,505	1,134,446
Purchase of tangible capital assets acquired (net)	(544,568)	(207,065)
Due to Heiltsuk Indian Band	198,450	(2,976)
	(58,613)	924,405
INCREASE IN CASH	104,545	259,205
CASH, BEGINNING OF YEAR	775,125	515,920
CASH, END OF YEAR	\$ 879,670	\$ 775,125

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

NOTES TO FINANCIAL STATEMENTS

March 31, 2025

1. ORGANIZATION, AIMS AND OBJECTIVES

Hailika'as Heiltsuk Health Centre Society ("The Society") was incorporated under the Societies Act of British Columbia on April 1, 2014 and operates under a protocol agreement with Heiltsuk Indian Band to deliver preventative health services to the Heiltsuk community.

2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant policies are:

(a) Fund Accounting

The Society records transactions using the fund accounting method. A fund is determined for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. Each fund has its own schedule of program operations which presents the results of operations for the fund. The financial position of the organization is shown on the statement of financial position which includes the assets, liabilities and fund balances of all funds presented in the financial statements.

- The Society follows the restricted fund method of accounting for contributions
- The Operating Fund accounts for the organization's program delivery and administrative activities. The fund reports discretionary and targeted resources.
- The Invested in Tangible Capital Assets reports the assets, liabilities, revenue and expenses related to the tangible capital assets.

(b) Investments

Investments are initially recorded at fair market value at the date of acquisition and are subsequently adjusted to fair market value at the reporting date with the adjustments recognized as interest income in the fund in which the investments are held.

(c) Tangible Capital Assets

Tangible capital assets are recorded as capital outlays in the appropriate fund and are also reported on the statement of financial position as tangible capital assets and invested in tangible capital assets balance. Individual tangible capital assets with a cost of \$1,000 or more are capitalized in the invested in tangible capital assets at cost. Depreciation is charged to the invested in tangible capital assets balance on a straight-line basis over the expected useful life of the assets at the following rates:

Automotive equipment	5 years
Buildings	40 years
Computer equipment	5 years
Dental equipment	5 years
Furniture and equipment	5 years
Modular housing	25 years
Playground equipment	10 years

(d) Revenue Recognition

Contributions are recognized as revenue of the appropriate fund in the year for which the revenue is intended when the amount to be received can be reasonably estimated and collection is reasonably assured.

(e) Income Tax Status

For income tax purposes, the Society is a non-profit organization exempt from income taxes under Section 149(1)(l) of the Canadian Income Tax Act.

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

NOTES TO FINANCIAL STATEMENTS

March 31, 2025

2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES, continued

(f) Use of Estimates

Preparation of these financial statements requires management to make certain estimates and assumptions that affect amounts reported and disclosed in the financial statements and related notes. Significant estimates are made for the useful life and salvage value of tangible capital assets (depreciation), collectability of accounts receivable, liability accruals, and deferred revenue. Actual amounts could differ from those estimates.

(g) Financial Instruments

(i) Measurement of financial instruments

The Society initially measures its financial assets and liabilities at fair value, except for certain related party transactions that are measured at the carrying amount or exchange amount, as appropriate.

The Society subsequently measures all its financial assets and financial liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in excess of revenues over expenses in the period incurred.

Financial assets measured at amortized cost include cash, accounts receivable, and an investment in GIC.

Financial liabilities measured at amortized cost include accounts payable.

(ii) Impairment

For financial assets measured at cost or amortized cost, the Society determines whether there are indications of possible impairment. When there is an indication of impairment, and the Society determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in excess of revenues over expenses. A previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess of revenues over expenses.

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

NOTES TO FINANCIAL STATEMENTS

March 31, 2025

3. FINANCIAL INSTRUMENTS

Financial instruments consist of recorded amounts of cash, accounts receivable, investments, accounts payable, wages payable, due to Heiltsuk Tribal Council, damage deposits and rent paid in advance. Unless otherwise noted it is management's opinion that the Society is not exposed to significant interest, currency, fair value, credit or liquidity risks as the fair value of the assets and liabilities approximates their carrying value.

(a) Fair value

The fair value of current financial assets and current financial liabilities approximates their carrying value due to their short-term maturity dates. The fair value of long-term financial liabilities approximates their carrying value based on the presumption that the foundation is a going concern and thus expects to fully repay the outstanding amounts.

(b) Liquidity risk

The Society does have a liquidity risk in the accounts payable and accrued liabilities of \$637,887 (2024 - \$235,082). Liquidity risk is the risk that the Society cannot repay its obligations when they become due to its creditors. The Society reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due. In the opinion of management the liquidity risk exposure to the Society is low and is not material.

(c) Credit risk

The Society is the risk of financial loss to the Society if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Society's receivables from customers. The Society does have a credit in the accounts receivable of \$1,261 (2024 - \$637,539). In the opinion of management the credit risk exposure to the Society is low and is not material.

4. ECONOMIC DEPENDENCE

The Society receives a significant portion of its revenue pursuant to a funding agreement with First Nations Health Authority, which is approximately 93% (2024: 94%) of its total revenue.

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

NOTES TO FINANCIAL STATEMENTS

March 31, 2025

5. INVESTMENT

	2025
CIBC Guarantee Investment Certificate, interest rate 2.25%, maturing February 10, 2026	\$ 445,145

6. TANGIBLE CAPITAL ASSETS

	Cost	Additions	Disposals	Accumulated amortization	2025 Net book value
Land	\$ 171,109	\$ -	\$ -	\$ -	\$ 171,109
Buildings	4,275,666	-	-	2,007,496	2,268,170
Automotive equipment	381,804	204,221	(22,807)	319,187	244,031
Computer equipment	176,288	-	-	138,680	37,608
Furniture and equipment	914,400	22,058	-	862,068	74,390
Dental equipment	176,648	11,540	-	151,277	36,911
Playground equipment	135,180	-	-	31,480	103,700
Modular Housing	461,142	-	-	414,750	46,392
Asset under construction	-	298,750	-	-	298,750
	\$ 6,692,237	\$ 536,569	\$ (22,807)	\$ 3,924,938	\$ 3,281,061

	Cost	Additions	Disposals	Accumulated amortization	2024 Net book value
Land	\$ 171,109	\$ -	\$ -	\$ -	\$ 171,109
Buildings	4,157,495	118,171	-	1,923,180	2,352,486
Automotive equipment	336,617	45,187	-	287,144	94,660
Computer equipment	132,581	43,707	-	119,129	57,159
Furniture and equipment	914,400	-	-	827,671	86,729
Dental equipment	176,648	-	-	125,876	50,772
Playground equipment	135,180	-	-	17,962	117,218
Modular housing	461,142	-	-	414,750	46,392
	\$ 6,485,172	\$ 207,065	\$ -	\$ 3,715,712	\$ 2,976,525

7. DEFERRED REVENUE

	March 31, 2024	Revenue recognized, 2025	March 31, 2025
First Nations Health Authority	\$ 1,721,162	\$ 53,579	\$ 1,774,741
Vancouver Coastal Health Authority	393,087	-	393,087
	\$ 2,114,249	\$ 53,579	\$ 2,167,828

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

NOTES TO FINANCIAL STATEMENTS

March 31, 2025

8. DUE TO HEILTSUK INDIAN BAND

Amounts due to Heiltsuk Indian Band are non-interest bearing and have no fixed terms of repayment.

9. COMMITMENTS

The Society has the following minimum commitments for its equipment leases:

2026		\$	1,968
2027			1,968
2028			984
		\$	4,920

10. MOVABLE CAPITAL ASSET RESERVE

First Nations Health Authority provides funding for the purchase of tangible capital assets that is restricted to expenses for moveable assets valued at over \$1,000. Any unexpended balance can be carried over for purchases in future years. The following amounts are included in the financial statements and the Capital Projects schedule:

	2025	2024
Expenses		
Dental equipment	\$ 11,540	\$ -
Nuda Secondary Suite	-	22,370
Vehicle	-	45,187
	\$ 11,540	\$ 67,557

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

NOTES TO FINANCIAL STATEMENTS

March 31, 2025

11. REMUNERATION

The Societies Act of British Columbia requires the Society to disclose the remuneration paid to employees and contractors whose remuneration during the year was at least \$75,000 and all remuneration paid to directors.

The following is a list of Board members who have received honoraria during the fiscal period:

	2025
Chair	\$ 2,675
Director	2,450
Director	1,700
Director	1,900
Director	2,050
Director	2,650
	2,525
	\$ 15,950

During fiscal 2025, the Chair of the Society provided services to the Men's Mentorship Program totaling \$78,125. These transactions occurred in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

Thirteen employees and two contractors have received remuneration in excess of \$75,000 during the fiscal period.

The total combined amount made to the employees and contractor in excess of \$75,000 was \$1,685,495 (2024 - \$1,096,712).

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

SUMMARY SCHEDULE OF OPERATIONS AND EQUITY BY PROGRAM

For the year ended March 31, 2025

	Page	FNHA Funds	Other Revenue	Total Revenue	Total Expenses	Other Income / Capital Asset Additions	Surplus (Deficit)	Opening Equity (Deficit)	Interprogram Transfers	Closing Equity (Deficit)
Discretionary Funds										
Administration	12	\$ 1,413,159	\$ 368,032	\$ 1,781,191	\$ 2,082,497	\$(334,462)	\$(635,768)	\$ -	\$(22,440)	\$(658,208)
Capital Projects	13	-	-	-	-	(11,540)	(11,540)	51,275	-	39,735
Healthy Families	14	735,331	-	735,331	605,142	(10,784)	119,405	-	-	119,405
Community Wellness	15	407,119	45,000	452,119	374,006	-	78,113	976,117	(135,570)	918,660
Aboriginal Head Start	16	344,503	-	344,503	309,772	-	34,731	-	-	34,731
Diabetes Initiative	17	39,200	-	39,200	43,446	-	(4,246)	220,027	-	215,781
Maternal Child Health	18	316,126	-	316,126	335,551	(4,200)	(23,625)	1,000	-	(22,625)
Accreditation	19	36,517	-	36,517	20,589	-	15,928	-	-	15,928
E-Health	20	170,014	-	170,014	170,950	(1,603)	(2,539)	-	-	(2,539)
Youth Wellness Program	21	493,735	1,650	495,385	578,193	(1,637)	(84,445)	-	-	(84,445)
		3,955,704	414,682	4,370,386	4,520,146	(364,226)	(513,986)	1,248,419	(158,010)	576,423
Targeted Funds										
Dental	22	359,000	180,286	539,286	613,865	-	(74,579)	(67,319)	22,440	(119,458)
Home and Community Care Program	23	758,816	15,215	774,031	926,914	(164,343)	(317,226)	412,544	-	95,318
Patient Travel	24	1,878,534	-	1,878,534	3,549,082	1,204,402	(466,146)	(2,426,249)	-	(2,892,395)
Drinking Water	25	12,910	-	12,910	12,970	-	(60)	-	-	(60)
Connecting Communities	26	-	-	-	23,885	-	(23,885)	10,540	-	(13,345)
Joint Project Board	27	260,201	(115,749)	144,452	179,676	-	(35,224)	110,165	-	74,941
Behaviour Consultant Service	28	-	128,881	128,881	113,517	-	15,364	160,103	-	175,467
Healthy Medication Use	29	3,000	(3,000)	-	-	-	-	3,000	-	3,000
Opioid and Overdose Plan	30	-	(138,560)	(138,560)	-	-	(138,560)	-	144,570	6,010
Land Based Healing Project	31	109,000	198,536	307,536	307,536	-	-	64,000	-	64,000
VCHA Homelessness Grant	32	-	5,194	5,194	5,194	-	-	-	-	-
Toxic Drug Response	33	145,000	-	145,000	145,000	-	-	-	(9,000)	(9,000)
		3,526,461	270,803	3,797,264	5,877,639	1,040,059	(1,040,316)	(1,733,216)	158,010	(2,615,522)

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

SUMMARY SCHEDULE OF OPERATIONS AND EQUITY BY PROGRAM, continued For the year ended March 31, 2025

	Page	FNHA Funds	Other Revenue	Total Revenue	Total Expenses	Other Income / Capital Asset Additions	Surplus (Deficit)	Opening Equity (Deficit)	Transfers	Closing Equity (Deficit)
Capital Fund										
Capital Fund	34	-	-	-	232,033	536,569	304,536	2,976,525	-	3,281,061
Totals		\$ 7,482,165	\$ 685,485	\$ 8,167,650	\$ 10,629,818	\$ 1,212,402	\$(1,249,766)	\$ 2,491,728	-	\$ 1,241,962

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

ADMINISTRATION

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 1,168,222	\$ 1,413,159	\$ 1,229,802
Administration fee	301,959	313,095	311,572
Other revenue	-	7,421	8,041
Interest	-	22,388	47,324
Rental	23,400	25,128	37,947
Vancouver Coastal Health	-	-	10,000
	1,493,581	1,781,191	1,644,686
EXPENSES			
Advertising/health promotion	12,000	33,533	23,809
Bad debts (reversal)	-	-	(731)
Bank charges and interest	4,800	5,145	4,353
Donations	6,000	19,550	58,112
Fees, licences and dues	4,200	54,216	28,819
Food	72,000	48,072	47,021
Freight	-	9,716	7,563
Honoraria	36,000	14,363	18,157
Insurance	55,459	55,459	53,640
Materials and supplies	174,117	202,144	153,787
Miscellaneous	24,000	32,122	11,192
Office and administrative	1,200	275	-
Professional development	7,790	22,610	34,460
Professional fees	171,000	242,467	436,519
Program costs	-	1,500	1,000
Rent of facilities and equipment	16,800	20,694	20,034
Repairs and maintenance	-	48,848	83,711
Salaries and benefits	732,515	1,092,901	880,732
Telephone and fax	44,000	26,690	42,780
Travel (net of reimbursements)	115,800	138,416	140,971
Utilities	15,900	13,776	16,195
	1,493,581	2,082,497	2,062,124
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	-	(301,306)	(417,438)
OTHER			
Capital asset additions	-	(334,462)	(139,509)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(635,768)	(556,947)
EQUITY AT BEGINNING OF YEAR	-	-	-
INTERPROGRAM TRANSFERS	-	(22,440)	556,947
DEFICIT AT END OF YEAR	\$ -	\$ (658,208)	\$ -

The accompanying notes are an integral part of the financial statements

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

CAPITAL PROJECTS

SCHEDULE OF OPERATIONS AND EQUITY For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE	\$ -	\$ -	\$ -
EXPENSES	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	-	-	-
OTHER			
Capital asset additions	-	(11,540)	(67,557)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(11,540)	(67,557)
EQUITY AT BEGINNING OF YEAR	-	51,275	118,832
EQUITY AT END OF YEAR	\$ -	\$ 39,735	\$ 51,275

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

HEALTHY FAMILIES

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 584,111	\$ 735,331	\$ 629,901
EXPENSES			
Advertising/health promotion	-	940	7,475
Bank charges and interest	-	-	26
Fees, licences and dues (reversal)	192	265	7,509
Food	600	4,397	9,241
Freight	-	1,492	2,009
Honoraria	-	-	1,200
Materials and supplies	9,874	2,859	7,428
Office and administrative	1,200	81	65
Professional development	2,544	6,464	9,868
Professional fees	250,326	367,662	262,922
Rent of facilities and equipment	-	-	750
Salaries and benefits	315,357	198,940	331,391
Supplies	-	-	93
Telephone and fax	96	1,779	512
Travel (net of reimbursements)	3,922	20,263	14,305
	584,111	605,142	654,794
DEFICIENCY OF REVENUE OVER EXPENSES BEFORE OTHER	-	130,189	(24,893)
OTHER			
Capital asset additions	-	(10,784)	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	119,405	(24,893)
EQUITY AT BEGINNING OF YEAR	-	-	-
INTERPROGRAM TRANSFERS	-	-	24,893
EQUITY AT END OF YEAR	\$ -	\$ 119,405	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

COMMUNITY WELLNESS

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 292,056	\$ 297,119	\$ 372,451
First Nations Health Authority - 2837	-	-	150,000
First Nations Health Authority - 3373	-	-	10,000
First Nations Health Authority - 4761	-	60,000	80,000
First Nations Health Authority - 6912	-	-	137,570
First Nations Health Authority - 7974	-	-	400,000
First Nations Health Authority - Grant	-	50,000	-
Other revenue	-	45,000	50,000
	292,056	452,119	1,200,021
EXPENSES			
Advertising/health promotion	-	-	500
Bad debts	-	-	1,120
Clinical supervision	77,000	2,415	2,355
Fees, licences and dues	-	3,453	2,235
Food	96,000	7,464	19,126
Freight	-	78	289
Honoraria	45,452	600	1,250
Materials and supplies	126,000	9,358	13,085
Professional development	48,000	10,930	49,110
Professional fees	276,000	47,811	105,134
Rent of facilities and equipment	24,000	525	4,200
Repairs and maintenance	-	-	22,337
Salaries and benefits	314,252	259,282	350,919
Supplies	-	-	2,277
Telephone and fax (reversal)	-	(493)	6,247
Travel (net of reimbursements)	19,431	32,583	14,973
Utilities	-	-	1,374
	1,026,135	374,006	596,531
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(734,079)	78,113	603,490
EQUITY AT BEGINNING OF YEAR	657,079	976,117	777,079
INTERPROGRAM TRANSFERS	-	(135,570)	(404,452)
EQUITY AT END OF YEAR	\$ (77,000)	\$ 918,660	\$ 976,117

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

ABORIGINAL HEAD START

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 328,670	\$ 344,503	\$ 181,518
EXPENSES			
Advertising/health promotion	-	1,180	-
Fees, licences and dues	-	-	567
Food	24,000	23,373	21,046
Freight	-	344	-
Honoraria	-	300	1,195
Materials and supplies	18,000	6,016	9,074
Professional development	-	5,470	12,143
Professional fees	-	1,493	-
Rent of facilities and equipment	-	433	2,399
Salaries and benefits	309,406	266,984	276,973
Telephone and fax	1,237	2,008	432
Travel (net of reimbursements)	3,600	778	3,833
Utilities	2,400	1,393	2,217
	358,643	309,772	329,879
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(29,973)	34,731	(148,361)
EQUITY AT BEGINNING OF YEAR	-	-	-
INTERPROGRAM TRANSFERS	-	-	148,361
EQUITY AT END OF YEAR	\$ -	\$ 34,731	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

DIABETES INITIATIVE

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 39,200	\$ 39,200	\$ 39,200
EXPENSES			
Fees, licences and dues	550	-	-
Materials and supplies	66,000	347	8,559
Professional fees	165,100	42,731	-
Travel (net of reimbursements)	-	368	-
	231,650	43,446	8,559
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(192,450)	(4,246)	30,641
EQUITY AT BEGINNING OF YEAR	192,450	220,027	189,386
EQUITY AT END OF YEAR	\$ -	\$ 215,781	\$ 220,027

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

MATERNAL CHILD HEALTH

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 316,126	\$ 316,126	\$ 316,126
EXPENSES			
Advertising/health promotion	-	1,063	2,905
Cancelled Contributions	-	1,200	-
Clinical supervision	-	480	-
Fees, licences and dues	-	-	1,444
Food	61,050	55,774	51,840
Honoraria	16,710	7,432	234
Materials and supplies	81,765	1,860	15,698
Professional development	-	12,340	10,159
Professional fees	33,170	120,961	105,172
Rent of facilities and equipment	-	200	-
Salaries and benefits	116,909	117,188	124,918
Telephone and fax	1,722	1,748	2,609
Travel (net of reimbursements)	4,800	15,305	32,123
	316,126	335,551	347,102
EXCESS OF REVENUE OVER EXPENSES BEFORE OTHER	-	(19,425)	(30,976)
OTHER			
Capital asset additions	-	(4,200)	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(23,625)	(30,976)
EQUITY AT BEGINNING OF YEAR	-	1,000	326,759
INTERPROGRAM TRANSFERS	-	-	(294,783)
EQUITY (DEFICIT) AT END OF YEAR	\$ -	\$ (22,625)	\$ 1,000

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

ACCREDITATION

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 27,826	\$ 36,517	\$ 36,517
EXPENSES			
Advertising/health promotion	-	-	1,000
Fees, licences and dues	-	18,053	-
Professional development	-	2,536	860
Professional fees	27,826	-	-
Salaries and benefits	-	-	1,220
	27,826	20,589	3,080
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	15,928	33,437
EQUITY AT BEGINNING OF YEAR	-	-	7,353
INTERPROGRAM TRANSFERS	-	-	(40,790)
EQUITY AT END OF YEAR	\$ -	\$ 15,928	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

E-HEALTH

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 170,014	\$ 170,014	\$ 170,014
EXPENSES			
Materials and supplies	11,173	3,916	5,556
Professional development	-	-	960
Professional fees	-	2,698	-
Salaries and benefits	158,841	154,877	153,069
Supplies	-	7,048	-
Travel (net of reimbursements)	-	2,411	10,414
	170,014	170,950	169,999
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	-	(936)	15
OTHER			
Capital asset additions	-	(1,603)	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(2,539)	15
EQUITY AT BEGINNING OF YEAR	-	-	133,497
INTERPROGRAM TRANSFERS	-	-	(133,512)
DEFICIT AT END OF YEAR	\$ -	\$ (2,539)	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

YOUTH WELLNESS PROGRAM

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 439,756	\$ 493,735	\$ 461,176
Rental	-	450	-
Other revenue	-	1,200	-
	439,756	495,385	461,176
EXPENSES			
Advertising/health promotion	-	100	5,405
Donations	-	4,919	-
Fees, licences and dues	-	38	-
Food	33,600	74,930	88,359
Freight	-	1,070	808
Honoraria	-	77,698	41,767
Materials and supplies	99,024	39,696	58,012
Office and administrative	-	672	200
Professional development	-	-	2,170
Professional fees	48,000	66,269	51,561
Repairs and maintenance	-	522	-
Salaries and benefits	244,732	240,101	236,559
Telephone and fax (refund)	-	(1,852)	441
Travel (net of reimbursements)	14,400	70,727	81,309
Utilities	-	3,303	2,921
	439,756	578,193	569,512
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	-	(82,808)	(108,336)
OTHER			
Capital asset additions	-	(1,637)	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(84,445)	(108,336)
EQUITY AT BEGINNING OF YEAR	-	-	-
INTERPROGRAM TRANSFERS	-	-	108,336
DEFICIT AT END OF YEAR	\$ -	\$ (84,445)	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

DENTAL

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 359,000	\$ 359,000	\$ 359,000
Other revenue	-	180,286	7,638
Transfer from/(to) deferred revenue	-	-	37,645
	359,000	539,286	404,283
EXPENSES			
Administration fees	43,080	43,080	43,080
Advertising/health promotion	-	1,752	-
Food	-	169	767
Freight	7,450	22,073	12,445
Materials and supplies	29,389	43,655	86,780
Miscellaneous	-	214	-
Professional development	7,920	17,721	9,945
Professional fees	311,572	253,396	286,706
Program costs	-	1,993	-
Rent of facilities and equipment	4,800	4,800	4,800
Salaries and benefits	222,928	219,362	168,707
Telephone and fax	-	280	-
Travel (net of reimbursements)	-	5,370	777
	627,139	613,865	614,007
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(268,139)	(74,579)	(209,724)
EQUITY (DEFICIT) AT BEGINNING OF YEAR	-	(67,319)	142,405
INTERPROGRAM TRANSFERS	-	22,440	-
DEFICIT AT END OF YEAR	\$ -	\$ (119,458)	\$ (67,319)

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

HOME AND COMMUNITY CARE PROGRAM

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority - Set funding	\$ 756,052	\$ 530,336	\$ 530,336
First Nations Health Authority - Block funding	-	228,480	461,176
Rental	-	-	250
Other revenue	-	15,215	6,760
	756,052	774,031	998,522
EXPENSES			
Administration fees	63,640	63,640	63,640
Advertising/health promotion	95,200	12,030	25,200
Donations	50,000	27,981	36,713
Fees, licences and dues	2,000	756	2,430
Food	96,000	74,994	77,113
Freight	9,300	12,601	9,682
Honoraria	8,000	13,355	8,045
Materials and supplies	41,000	34,265	34,100
Professional development	20,000	1,865	-
Professional fees	6,000	29,376	98,273
Rent of facilities and equipment	4,000	3,445	2,926
Repairs and maintenance	157,890	1,029	13,830
Salaries and benefits	595,127	576,161	551,940
Telephone and fax	3,732	1,304	3,309
Travel (net of reimbursements)	33,444	58,413	68,802
Utilities	-	15,699	28,636
	1,185,333	926,914	1,024,639
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	(429,281)	(152,883)	(26,117)
OTHER			
Capital asset additions	-	(164,343)	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(429,281)	(317,226)	(26,117)
EQUITY AT BEGINNING OF YEAR	412,544	412,544	438,661
EQUITY AT END OF YEAR	\$ (16,737)	\$ 95,318	\$ 412,544

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

PATIENT TRAVEL

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 1,860,546	\$ 1,878,534	\$ 2,932,257
EXPENSES			
Administration fees	130,238	131,183	204,852
Bad debts	-	-	1,296
Food	-	1,408	-
Miscellaneous	-	1,391	1,291
Patient Travel	1,559,495	3,234,996	2,785,530
Professional development	-	3,272	-
Professional fees	-	2,850	1,314
Salaries and benefits	170,813	173,982	174,221
	1,860,546	3,549,082	3,168,504
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER	-	(1,670,548)	(236,247)
OTHER			
First Nations Health Authority Reimbursements - prior year*	-	1,204,402	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(466,146)	(236,247)
DEFICIT AT BEGINNING OF YEAR	-	(2,426,249)	(2,190,002)
DEFICIT AT END OF YEAR	\$ -	\$ (2,892,395)	\$ (2,426,249)

* First Nations Health Authority Reimbursements - prior year, reflects the reimbursements received related to the 2024 fiscal year deficit and does not have an effect on the 2025 year deficit of \$1,494,784.

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

DRINKING WATER

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ 12,910	\$ 12,910	\$ 12,910
EXPENSES			
Freight	12,910	12,970	12,910
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(60)	-
EQUITY AT BEGINNING OF YEAR	-	-	-
DEFICIT AT END OF YEAR	\$ -	\$ (60)	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

CONNECTING COMMUNITIES

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
Other revenue	\$ 25,000	\$ -	\$ 90
EXPENSES			
Boat charters and fuel	9,900	5,710	8,990
Food	6,440	4,538	2,535
Freight	-	62	311
Honoraria	4,800	4,956	5,341
Materials and supplies	10,800	7,015	6,856
Patient Travel	-	121	117
Professional development	-	1,383	-
Rent of facilities and equipment	3,600	-	400
Salaries and benefits	-	100	-
	35,540	23,885	24,550
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(10,540)	(23,885)	(24,460)
EQUITY AT BEGINNING OF YEAR	10,540	10,540	-
INTERPROGRAM TRANSFERS	-	-	35,000
EQUITY (DEFICIT) AT END OF YEAR	\$ -	\$ (13,345)	\$ 10,540

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

JOINT PROJECT BOARD

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority - 915	\$ 230,297	\$ 250,426	\$ 292,083
First Nations Health Authority - 544	-	-	10,350
First Nations Health Authority - 558	-	-	16,100
First Nations Health Authority - 6893	-	9,775	39,100
Transfer from/(to) deferred revenue	-	(115,749)	(245,056)
	230,297	144,452	112,577
EXPENSES			
Food	-	-	2,625
Project - Multi-year PCA worker	-	29,221	61,674
Salaries and benefits	190,678	150,147	48,278
Travel (net of reimbursements)	-	308	-
	190,678	179,676	112,577
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	39,619	(35,224)	-
EQUITY AT BEGINNING OF YEAR	110,165	110,165	110,165
EQUITY AT END OF YEAR	\$ 149,784	\$ 74,941	\$ 110,165

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

BEHAVIOUR CONSULTANT SERVICE

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
Province of BC	\$ 124,871	\$ 128,881	\$ 130,745
EXPENSES			
Administration fees	14,985	14,985	-
Bad debts	-	-	56,394
Professional development	-	1,112	-
Professional fees	294,400	97,420	122,913
Supplies	44,135	-	-
	353,520	113,517	179,307
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(228,649)	15,364	(48,562)
EQUITY AT BEGINNING OF YEAR	202,248	160,103	208,665
EQUITY AT END OF YEAR	\$ (26,401)	\$ 175,467	\$ 160,103

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

HEALTHY MEDICATION USE

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ -	\$ 3,000	\$ -
Transfer from/(to) deferred revenue	-	(3,000)	-
	-	-	-
EXPENSES	-	-	-
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	-	-
EQUITY AT BEGINNING OF YEAR	-	3,000	3,000
EQUITY AT END OF YEAR	\$ -	\$ 3,000	\$ 3,000

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

OPIOID AND OVERDOSE PLAN

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
Transfer from/(to) deferred revenue	\$ -	\$ (138,560)	\$ 138,560
EXPENSES			
Donations	-	-	144,570
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	(138,560)	(6,010)
EQUITY AT BEGINNING OF YEAR	-	-	6,010
INTERFUND TRANSFERS			
INTERFUND TRANSFERS	-	144,570	-
EQUITY AT END OF YEAR	\$ -	\$ 6,010	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

LAND BASED HEALING PROJECT

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority - 1628	\$ -	\$ -	\$ 274,000
First Nations Health Authority - 6892	109,000	109,000	87,200
Transfer from/(to) deferred revenue	-	198,536	(257,749)
	109,000	307,536	103,451
EXPENSES			
Administration fees	-	60,208	-
Advertising/health promotion	101,749	94,741	50,000
Donations	-	46,502	53,451
Food	-	13,662	-
Honoraria	48,000	-	-
Professional fees	-	68,812	-
Rent of facilities and equipment	-	4,875	-
Supplies	77,000	231	-
Travel (net of reimbursements)	-	18,505	-
	226,749	307,536	103,451
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	(117,749)	-	-
EQUITY AT BEGINNING OF YEAR	117,749	64,000	64,000
EQUITY AT END OF YEAR	\$ -	\$ 64,000	\$ 64,000

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

VCHA HOMELESSNESS GRANT

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
Vancouver Coastal Health	\$ -	\$ -	\$ 266,235
Transfer from/(to) deferred revenue	-	5,194	(226,235)
	-	5,194	40,000
EXPENSES			
Advertising/health promotion	-	-	40,000
Telephone and fax	-	280	-
Travel (net of reimbursements)	-	4,914	-
EXPENSES	-	5,194	40,000
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	-	-
EQUITY AT BEGINNING OF YEAR	-	-	-
EQUITY AT END OF YEAR	\$ -	\$ -	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

TOXIC DRUG RESPONSE

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE			
First Nations Health Authority	\$ -	\$ 145,000	\$ -
EXPENDITURES			
Advertising/health promotion	-	145,000	-
EXCESS OF REVENUE OVER EXPENDITURES	-	-	-
EQUITY AT BEGINNING OF YEAR	-	-	-
INTERFUND TRANSFERS			
INTERFUND TRANSFERS	-	(9,000)	-
DEFICIT AT END OF YEAR	\$ -	\$ (9,000)	\$ -

HAILIKA'AS HEILTSUK HEALTH CENTRE SOCIETY

CAPITAL FUND

SCHEDULE OF OPERATIONS AND EQUITY

For the year ended March 31, 2025

	2025 Budget	2025 Actual	2024 Actual
REVENUE	\$ -	\$ -	\$ -
EXPENSES			
Amortization	-	232,033	210,812
DEFICIENCY OF REVENUE OVER EXPENSES BEFORE OTHER	-	(232,033)	(210,812)
OTHER			
Capital asset additions	-	528,569	207,066
Gain (loss) on disposal of capital assets	-	8,000	-
	-	536,569	207,066
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	-	304,536	(3,746)
EQUITY AT BEGINNING OF YEAR	-	2,976,525	2,980,271
EQUITY AT END OF YEAR	\$ -	\$ 3,281,061	\$ 2,976,525